

# **AGENCY STRATEGIC PLAN**

For the 2005-2009 Period

By

**CANADIAN RIVER COMPACT COMMISSION**

Roger Cox

Term Expires  
December 31, 2003

Amarillo, Texas

July 2, 2004

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Signed: \_\_\_\_\_  
Administrator

Approved: \_\_\_\_\_  
Commissioner

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# STATEWIDE ELEMENTS

## THE MISSION OF TEXAS STATE GOVERNMENT

Texas state government must be limited, efficient, and completely accountable. It should foster opportunity and economic prosperity, focus on critical priorities, and support the creation of strong family environments for our children. The stewards of the public trust must be men and women who administer state government in a fair, just, and responsible manner. To honor the public trust, state officials must seek new and innovative ways to meet state government priorities in a fiscally responsible manner.

## THE PHILOSOPHY OF TEXAS STATE GOVERNMENT

The task before all state public servants is to govern in a manner worthy of this great state. We are a great enterprise, and as an enterprise we will promote the following core principles:

- First and foremost, Texas matters most. This is the overarching, guiding principle by which we will make decisions. Our state, and its future, is more important than party, politics or individual recognition.
- Government should be limited in size and mission, but it must be highly effective in performing the tasks it undertakes.
- Decisions affecting individual Texans, in most instances, are best made by those individuals, their families, and the local government closest to their communities.
- Competition is the greatest incentive for achievement and excellence. It inspires ingenuity and requires individuals to set their sights high. And just as competition inspires excellence, a sense of personal responsibility drives individual citizens to do more for their future, and the future of those they love.
- Public administration must be open and honest, pursuing the high road rather than the expedient course. We must be accountable to taxpayers for our actions.
- State government has a responsibility to safeguard taxpayers dollars by eliminating waste and abuse, and providing efficient and honest government.

Finally, state government should be humble, recognizing that all its power and authority is granted to it by the people of Texas, and those who make decisions wielding the power of the state should exercise their authority cautiously and fairly.

## **PRIORITY GOAL**

### **NATURAL RESOURCES AND AGRICULTURE**

To provide leadership and policy guidance for state, federal, and local initiatives that conserve and protect Texas' natural resources (air, water, land, wildlife, and mineral resources) in a consistent manner that encourages sustainable economic development while minimizing harmful effects to these resources.

**Benchmarks:** No appropriate benchmark was identified for the Canadian River Compact Commission. The benchmarks for the Canadian River Compact Commission will be determined later.

## **AGENCY MISSION**

The mission of the Canadian River Compact Commission is to ensure that the people of Texas receive their fair and equitable share of the waters of the Canadian River and its tributaries by monitoring compliance with the Canadian River Compact. In addition, our mission includes developing programs to increase the quantity and improve the quality of the water available to the people of Texas.

## **AGENCY PHILOSOPHY**

The Canadian River Compact Commission will conduct its activities and investigations pursuant to the highest ethical standards. The Commission will maintain high standards of accountability, openness, and efficiency. We will pursue improved quantities and qualities of water with a commitment of purpose and responsibility to the people of Texas.

## **EXTERNAL/INTERNAL ASSESSMENT**

### **Overview of Canadian River Compact Commission**

The Canadian River Compact Commission (CRCC) is authorized by Chapter 43 of the Texas Water Code. The Canadian River Compact was ratified by the legislature in Chapter 153, Acts of the 52nd Legislature, Regular Session 1951. The compact was signed by representatives of Texas, New Mexico, Oklahoma and the United States on December 6, 1950. The compact allocates the waters of the Canadian River and its tributaries among the three states and establishes an interstate Canadian River Commission to administer the compact. The CRCC represents Texas on the interstate Canadian River Commission.

The CRCC protects Texas' rights under the compact and ensures New Mexico's and Oklahoma's compliance with the compact. In addition, the CRCC works to implement programs to increase the quantity and improve the quality of water available to Texas.

The Canadian River Compact applies to the Canadian River and its tributaries. The river flows from west to east from northeastern New Mexico across the Texas Panhandle into Oklahoma. Most of Texas' waters are impounded in Lake Meredith and are primarily used to supply municipal water to eleven municipalities including Amarillo and Lubbock in the Texas High Plains. The waters are also used for industrial, recreation, and domestic/livestock purposes. An additional supply (Palo Duro Reservoir) has recently been developed in the watershed of the North Canadian River for municipal use.

The Texas citizens, who use the waters of the Canadian River, rely on the CRCC to ensure that Texas receives its equitable share of the water. We are the state entity most capable of working with New Mexico and Oklahoma to protect the quantity and quality of water available to Texas from

the Canadian River and its tributaries.

## **Organization of CRCC**

The CRCC consists of one Commissioner appointed by the Governor and a part-time administrative assistant. Chapter 43 of the Texas Water Code states that the Texas Commission on Environmental Quality (TCEQ) will cooperate with the Commissioner in the performance of their duties and shall furnish any available data and information needed. The Water Supply Division of the TCEQ works with the Commissioner to provide the technical and administrative support required. In accordance with Texas law, the Office of the Attorney General (OAG) provides legal assistance to the CRCC.

The CRCC is located at 320 South Polk Street, Suite 700 Amarillo, Texas 79101, telephone no. 806-372-2020, fax no. (806) 376-4516. The e-mail address is [rcox@sandersbaker.com](mailto:rcox@sandersbaker.com). Travel is required both interstate and intrastate to attend compact meetings, conduct site investigations, attend legal proceedings, and present budget requests. Location of the CRCC office in Amarillo allows the Commissioner to be close to the water users and river basin.

The assistance historically provided by the TNRCC and OAG has met the needs of the CRCC. No changes are anticipated in the organization of the CRCC. I recommend the TNRCC and OAG continue to provide the technical and legal services critical to the CRCC.

Also, no changes in the services provided by the CRCC are anticipated due to changes in state or federal law.

## **Capital Improvement Needs**

The CRCC has no capital assets including any computers, fax machines, software, or telephones. No request for funds for capital assets is anticipated for the next biennium. These services are provided by the Commissioner.

## **Historically Underutilized Businesses**

The budget of the CRCC is small in comparison with other state agencies. To the extent the CRCC enters into contracts for services, HUBs will be utilized. The CRCC does not anticipate the use of consultants.

## **Legal Issues**

In 1987, Texas and Oklahoma filed suit in the U. S. Supreme Court against New Mexico alleging breaches of the Canadian River Compact. Final resolution of the suit occurred in FY-94. The States negotiated an Agreed Judgment and Decree which was approved by the U S Supreme Court. The resolution was very favorable to Texas and included a finding that New Mexico violated

the compact and required a repayment of water to Texas for past compact violations, and a payment of \$200,000 to both Texas and Oklahoma. The Decree approved by the Court requires New Mexico to operate in a manner consistent with Texas' interpretation of the compact. Further, the Decree allows Texas to store water in New Mexico's reservoirs at "Texas' call." The Decree and Judgment approved by the Court enabled the states to complete an annual accounting of compact compliance. The staff of the OAG and TCEQ expended considerable time and resources to ensure Texas' rights under the Canadian River Compact were fully protected. The resources of the Canadian River available to Texas would have been diminished forever had Texas' position not prevailed.

Oklahoma continues to raise questions regarding the construction by the Palo Duro River Authority of Palo Duro Reservoir in the watershed of the North Canadian River in Texas. Oklahoma has indicated that it believes that Palo Duro Reservoir is a violation of the Canadian River Compact and consequently, they will file suit in the U. S. Supreme Court to seek remedy. Oklahoma asserts that its water rights predate the construction of Palo Duro Reservoir and therefore have "priority" over our use of water from this reservoir. Oklahoma also has asserted that Palo Duro Reservoir is being used for purposes other than those authorized by the Compact. Oklahoma introduced a Resolution at the annual meeting of the Canadian River Commission in March 2000 asserting Texas' use of water from Palo Duro Reservoir is in violation of the compact. The Resolution died for lack of a second. Texas does not concur with Oklahoma's interpretations, which could have a significant adverse impact on Palo Duro Reservoir, and possibly on any future water development from the watershed of the North Canadian River. The Texas Commissioner and advisors have had discussions and several special meetings with Oklahoma to try and resolve this matter without litigation.

The Oklahoma legislature has passed a resolution directing the Oklahoma Water Resources Board to file suit against Texas regarding Palo Duro Reservoir and the alleged violation of the Canadian River Compact. As Texas Commissioner, I am continuing to discuss this issue with Oklahoma in an effort to avoid litigation.

### **CRCC Fiscal Appropriations**

Appropriations to the CRCC for FY-04/05 were \$19,622 each year. These appropriations are approximately 11% less than the appropriations for FY-02/03 and allow for only very basic compact operations. It is likely that additional funds will be necessary to continue even the very minimal compact operations in the next biennium, particularly if Oklahoma files litigation regarding Palo Duro Reservoir. Additional funds appropriated to the TNRCC and OAG are expended by those agencies to provide technical and legal support to the CRCC. Specific funds are appropriated to the OAG for litigation expenses for all the Texas River Compacts. The appropriations to the CRCC were reduced during the last biennium while inflation continues to escalate costs. This restricts the effectiveness of the CRCC as practically all negotiations with the other states require expenditure of travel funds. Adequate budgets for the technical and legal support agencies are critical to the effectiveness of the CRCC.

Funding for the CRCC is from General Revenue. There is sufficient flexibility in the budget

to allow the CRCC to operate effectively on a day to day basis. However no funds are available to work with the other states on programs to increase the amount of water available or to improve the quality of water coming to Texas.

The majority of the populations of New Mexico and Oklahoma depend on water from streams flowing through arid regions of the west. New Mexico and Oklahoma place a high priority on trying to interpret interstate stream compacts and push for methods of water accounting that are to their advantage at the expense of Texas. It is important that Texas maintain the resources to scrutinize water accounting and to enforce the terms of its interstate river compacts whenever the need arises. Otherwise Texas stands to lose some of its water supply.

### **Service Population Demographics of the CRCC**

The CRCC serves to ensure that the citizens of the Texas Panhandle receive their equitable share of the waters of the Canadian River and its tributaries. The region currently experiences water shortages and the cities are continually looking for additional water supplies. The decline of the Ogalla Aquifer and the shortages of surface water present continual problems to the region. It is anticipated that continued growth will increase the demands for quality water. Also, the quality of water from the Canadian River continues to cause problems to the Texas users. The Canadian River Municipal Water Authority along with the Texas Water Development Board and the U. S. Department of Interior, Bureau of Reclamation, are constructing a salinity control project to improve the water quality of the Canadian River. This emphasizes the need to protect our waters secured through the Canadian River Compact. Also, the Canadian River Municipal Water Authority is implementing a groundwater project to increase the supply of water for the region. The groundwater will be put into the distribution system along with the water from Lake Meredith. The Canadian River basin has been experiencing an ongoing drought for several years resulting in very low surface water supplies from the Canadian River. Such conditions make even more critical that resources are available to ensure Texas is able to adequately protect our water supplies in the Canadian River basin.

No significant population shifts are anticipated in the next six years that would change the function of the CRCC.

### **Technological Developments**

The CRCC has no automation or telecommunication equipment, including computers. Since the CRCC relies on assistance from the TCEQ and OAG, any technological developments would facilitate the assistance provided by these agencies. Funding levels have been insufficient to acquire such technology. No funds will be requested for such equipment purchases by the CRCC in the next biennium.

The CRCC maintains a website within the website of the TCEQ.

## **Economic Variables**

The water supply of the Canadian River Basin will continue to be a critical factor in the economic development of this region. As the demand for this resource grows, greater pressures will be exerted to develop this resource further. Without additional water, the economic prosperity of the region will suffer. The CRCC supports the Canadian River Municipal Water Authority's efforts to develop groundwater supplies to supplement the water yield of Lake Meredith to provide a municipal water supply to the Texas Panhandle. The CRCC must use all avenues available to ensure that Texas receives its full entitlement of quality water. Furthermore, we must work with the other compact states to improve our supply, both in quantity and in quality. Additional resources will be required to implement any new programs.

## **Impact of Federal Statutes/Regulations**

The chairman of the interstate Canadian River Commission is a Federal appointee. However, the chair has no vote in any matter brought before the Commission. Federal agencies could provide assistance and cost share support to the CRCC for programs or studies relating to the Canadian River. The joint salinity control project involving the Canadian River Municipal Water Authority and Bureau of Reclamation is an example of how this can work. To date, the CRCC has not been able to join in any such effort because matching funds are not available.

## **Self-evaluation and Opportunities for Improvement**

The CRCC has and continues to work cooperatively with the other compact states to resolve disagreements in compact interpretation. Negotiations have led to previous agreements between Texas and Oklahoma on compact interpretation and hopefully the Palo Duro Reservoir issue can be resolved in a similar manner.

However, Texas and Oklahoma have had long standing disputes with New Mexico over compact interpretation which resulted in the aforementioned litigation. Texas and Oklahoma expended considerable effort prior to the litigation to resolve these issues. When it reached the point where New Mexico's activities began affecting Texas' rights under the compact, litigation was filed in the U. S. Supreme Court. Although litigation is time consuming and costly, it was the only way to prevent New Mexico from impacting water deliveries belonging to Texas.

If Oklahoma continues to assert the same positions and demands regarding Palo Duro Reservoir, Texas' rights under the Canadian River Compact could be impacted and the water supply for this region could be reduced. The entities associated with Palo Duro Reservoir have expended considerable amounts of money to develop this water supply and any adverse affect on the supply of water in the reservoir would be an economic detriment for this project.

The CRCC could work more closely with local entities (Canadian River Municipal Water Authority or Palo Duro River Authority) to develop programs to provide additional clean water to

Texas. Additional sources of revenue would be needed to fund any new programs. These local entities are taking measures to improve conditions and the CRCC could work more closely with these entities to support their efforts if funds were available.

### **Performance Benchmarking**

The CRCC will coordinate with the corresponding Oklahoma and New Mexico entities responsible for administering the Canadian River Compact. The policies and procedures used by Oklahoma and New Mexico will be monitored to determine if applicable policies and procedures could be implemented and effectively used in Texas.

The output measure: Number of accountings prepared and resolved annually will be used to evaluate the progress of the CRCC.

## **CANADIAN RIVER COMPACT COMMISSION AGENCY GOAL**

The Canadian River Compact Commission (CRCC) will ensure delivery of Texas' equitable share of quality water from the Canadian River and its tributaries as apportioned by the Canadian River Compact.

### **OBJECTIVES AND OUTCOME MEASURES STRATEGIES AND OUTPUT MEASURES MEASURES DEFINITIONS**

**Goal:** The CRCC will ensure delivery of Texas' equitable share of quality water from the Canadian River and its tributaries as apportioned by the Canadian River Compact.

**Objective:** To ensure the delivery of 100% of Texas' equitable share of quality water annually as apportioned by the Canadian River Compact.

**Outcome:** The percentage received of Texas' equitable share of quality water annually as apportioned by the Canadian River Compact.

*Short Definition:* The interstate Canadian River Commission will complete an annual accounting of water stored in each State to determine compact compliance. The accounting of water stored in Texas' reservoirs will be used to determine the percent entitlement of water Texas receives. Texas stores approximately 350,000 acre-feet annually. The accounting will be completed during the third quarter of the following fiscal year and will be for the previous calendar year.

*Purpose/Importance:* Measure is intended to show the extent to which Texas is receiving its share of waters as apportioned by the compact, and serves as an indicator of New Mexico's compliance with the terms of the compact. Continued performance of less than target could indicate that New Mexico has not met its delivery obligation for that year and Texas did not receive its equitable share. Performance of less than target could result in Texas initiating legal proceedings/action, and can serve as an indicator of increased resource needs to rectify any under-delivery. Occasional intermittent performance of less than target could be the result of lower than normal precipitation conditions. Precipitation conditions will need to be monitored to determine if a compact violation has occurred.

*Source/Collection:* Annual reports of water storage as presented to the Canadian River Commission at its annual meeting.

*Method of Calculation:* Measure is calculated by dividing the actual amount of water stored in Texas' reservoirs (primarily Lake Meredith and Palo Duro Reservoir) by 350,000 acre-feet and converting to a percentage. The 350,000 acre-feet is the normal amount of water Texas has in storage during average runoff years and with New Mexico complying with the compact.

*Data Limitations:* The accounting is for the previous calendar year, therefore information reported in a given year indicates actual performance for the prior calendar year.

*Calculation Type:* Non-cumulative

*New Measure:* No

*Desired Performance:* Higher than target

**Strategy:** Prepare and resolve the annual accounting of water stored by each compact state.

**Output 1:** Number of Accountings Prepared and Resolved Annually.

*Short Definition:* Using the water accounting reports prepared by representatives of each State and presented at the annual meeting of the Canadian River Commission, the number of water accountings will be computed. The accounting is normally completed during the third quarter and will be for the previous calendar year.

*Purpose/Importance:* Measure is intended to show that the water accounting for the year has been completed and serves as an indicator of New Mexico's compliance with compact terms. Performance of less than target in any given year may indicate that the commission could not agree on the water accounting and compact interpretation problems are occurring. Performance of less than target could serve as an indicator of increased resource needs to ensure protection of our water deliveries.

*Source/Collection:* Annual water accounting report prepared for the Canadian River Commission.

*Method of Calculation:* Measure is tabulated by counting the actual number of water accountings completed by the Canadian River Commission.

*Data Limitations:* Accounting of water is conducted by representatives of the compact during the third quarter. The accounting is for the previous calendar year, therefore information reported in a given year indicates actual performance for the prior year.

*Calculation Type:* Non-cumulative

*New Measure:* No

*Desired Performance:* Higher than target

**Output 2:** Acre-Feet of Quality Water Impounded in Texas' Reservoirs as Apportioned by the Canadian River Compact.

*Short Definition:* Using the water accounting report approved by the Canadian River Commission, the acre-feet of water stored in Texas' reservoirs (primarily Lake Meredith and Palo Duro Reservoir) will be reported. The accounting is normally completed during the third quarter and will be for the previous calendar year.

*Purpose/Importance:* Measure is intended to show the amount of water stored by Texas for the year. Performance of less than target in any given year could indicate that New Mexico failed to meet its compact delivery for that year and could serve as an indicator of increased resource needs to ensure protection of our water deliveries.

*Source/Collection:* Annual water accounting report approved by the Commission.

*Method of Calculation:* Measure is tabulated based on actual water stored in Texas' reservoirs (primarily Lake Meredith and Palo Duro Reservoir) as reported to and approved by the Commission.

*Data Limitations:* Accounting of water stored is completed during the third quarter. The accounting is for the previous calendar year, therefore information reported in a given year indicates actual performance for the prior year.

*Calculation Type:* Non-cumulative

*New Measure:* No

*Desired Performance:* Higher than target

**Efficiency:** Average costs per acre foot of water impounded in Texas' reservoirs as apportioned by the Canadian River Compact.

*Short Definition:* Using the storage water accounting approved by Commission, the number of acre-feet of water stored in Texas' reservoirs will be computed. This number will be divided by the total expenditures for the CRCC to determine the actual cost per acre-foot of water stored. The average cost per acre-foot will be computed when the water accounting is finalized by the Commission and the annual costs of the CRCC for the fiscal year are complete. The water accounting is completed during the third quarter and will be for the previous calendar year.

*Purpose/Importance:* Measure is intended to show the cost of ensuring the water deliveries to Texas. Costs higher than target could mean that water deliveries are not being met by New Mexico and could serve as an indicator of increased resource needs to ensure protection of our water deliveries.

*Source/Collection:* Annual water accounting report approved by the Canadian River Commission and the financial reports prepared for the CRCC.

*Method of Calculation:* Measure is calculated by dividing the amount of water stored in Texas'

reservoirs by the annual costs to administer the Canadian River Compact.

*Data Limitations:* Accounting of water stored is from the accounting approved by the Commission during the third quarter. The expenditures for the CRCC are from fiscal reports prepared by the CRCC.

*Calculation Type:* Non-cumulative

*New Measure:* No

*Desired Performance:* Lower than target

**EXPLANATORY MEASURE:** Number of active interstate disputes regarding the Canadian River Compact which could result in litigation involving Texas, Oklahoma, and/or New Mexico.

*Short Definition:* Using the records of the CRCC, the number of active Compact disputes being addressed by the Commission during the fiscal year will be reported. A dispute is considered to exist when an issue of differing Compact interpretation is brought before the Commission and resolution is not achieved. The issues will be reported annually.

*Purpose/Importance:* Measure is intended to show the number of disputes being addressed by the Commission which could result in litigation with Oklahoma or New Mexico.

*Source/Collection:* Records maintained by the CRCC of disputes addressed by the Commission.

*Method of Calculation:* Measure is tabulated as the actual disputes addressed by the Commission.

*Data Limitations:* None

*Calculation Type:* Non-cumulative

*New Measure:* Yes

*Desired Performance:* N/A

## **APPENDIX I**

### **Description of the Planning Process for the Canadian River Compact Commission**

The Agency Strategic Plan was prepared through coordination with the agency's technical advisor from the Texas Commission on Environmental Quality and the legal advisor from the Office of the Attorney General. The coordination involved all parties directly involved with the CRCC.

## **APPENDIX II**

### **Discussion of Current Year Activities**

The interstate Canadian River Commission has been able to resume the annual meetings of the Compact since the appointment of a federal chairman. For the last few years, due to New Mexico asserting that the Commission cannot meet and conduct official business without a Federal Chairman, the Commission had been unable to meet and conduct business.

The CRCC continues to work with Oklahoma to address the issues raised by Oklahoma regarding Palo Duro Reservoir. Oklahoma asserts that Palo Duro Reservoir is in violation of the Canadian River Compact and is being used for purposes not authorized by the Compact. It is anticipated that considerable time and effort will be required to resolve this issue in a manner acceptable to Texas and Oklahoma without litigation.

The CRCC completed publication of the report of the interstate Canadian River Commission. This report is published periodically and contains a listing of all reservoirs in each state, the compact and court decree, and reports to the governors.

The CRCC has established a website within the website of the TCEQ. The website maintains information regarding the CRCC and web links to the U. S. Geological Survey for streamflow information. Information regarding Commission meetings, strategic plans, and other topics related to the CRCC are also maintained.

## **APPENDIX III**

### **Workforce Plan**

The workforce of the CRCC consists of one Commissioner appointed by the Governor. The CRCC employs a part-time administrative assistant on a contractual basis to assist the commissioner. The TCEQ provides technical and administrative support and the Office of the Attorney General (OAG) provides legal assistance to the CRCC. Consequently, the CRCC does not employ any FTEs other than the commissioner. The TCEQ and OAG are responsible for staffing and training support staff necessary to provide the required support to the CRCC.

## APPENDIX IV

### Report on Customer Service

The CRCC ensures that all customers are provided access and input to the activities and information of the CRCC in a timely and consistent manner.

The CRCC ensures that Texas receives its equitable share of water pursuant to the Canadian River Compact. The member states of the Compact are Texas, Oklahoma, and New Mexico. The Canadian River Compact applies to the Canadian River and its tributaries from its headwaters in New Mexico to its confluence with the Arkansas River in Oklahoma. The CRCC works with Oklahoma, New Mexico, and numerous federal agencies to ensure water deliveries to Texas are maintained in accordance with the Compact. The waters are primarily used to supply water for municipal purposes. The waters are also used for recreation purposes.

The primary customer base for the CRCC consists of municipal users in the Texas Panhandle area. The CRCC provides quality service to its customers by maintaining an office in Amarillo, Texas with staff available to answer questions and provide information. The CRCC meets periodically with its customers to provide timely information regarding Compact issues and water deliveries and provided staff available on a daily basis to respond to requests for information and answer questions related to the Compact. The CRCC strives to respond to information requests and questions within a one day time period where practical. Staff of the TCEQ and Office of the Attorney General serve as Engineer Advisor and Legal Advisor to the Compact and were also available to provide information to our customers. No complaints concerning the CRCC were received.

The CRCC maintains a data base for distributing information related to the Compact to its customers. The CRCC has established and maintains a website for the Commission and Commission activities.

The contacts for the CRCC agency customers relations are:

Roger Cox, Commissioner  
Canadian River Compact  
320 South Polk, Suite 700  
Amarillo, Texas 79101  
Telephone:(806) 372-2020  
Fax: (806) 372-4516  
E-mail: [rcox@sandersbaker.com](mailto:rcox@sandersbaker.com)

Stephanie Sherwood  
Administrative Assistant  
320 South Polk, Suite 700  
Amarillo, Texas 79101  
Telephone:(806) 372-2020  
Fax: (806) 372-4516  
E-Mail: [steph@sandersbaker.com](mailto:steph@sandersbaker.com)

**APPENDIX V**  
**OUTCOME PROJECTIONS**  
**for**  
**CANADIAN RIVER COMPACT COMMISSION**  
**2005-2009**

OUTCOME	2005	2006	2007	2008	2009
Percent received of Texas' equitable share of quality water annually as apportioned by the Canadian River Compact.	100	100	100	100	100

## **APPENDIX VI HUB GOAL**

**GOAL:** We will establish and carry out policies governing purchasing and public works contracting that foster meaningful and substantive inclusion of historically underutilized businesses.

**OBJECTIVE:** To include historically underutilized businesses (HUBs) in at least 20 percent of the total value of contracts and subcontracts awarded annually by the agency in purchasing and public works contracting by fiscal year 2005.

**OUTCOME MEASURE:** The percentage of total dollar value of purchasing and public works contracts and subcontracts awarded to HUBs.

**STRATEGY:** Develop and implement a plan for increasing the use of historically underutilized businesses through purchasing and public works contracts and subcontracts.

**OUTCOME MEASURE:**

1. Number of HUB contractors and subcontractors contacted for bid proposals.
2. Number of HUB contracts and subcontracts awarded.
3. Dollar value of HUB contracts and subcontracts awarded.

**NOTE:** The budget of the CRCC is very small in comparison with typical state agencies. Historically, no contracts or subcontracts have been awarded. To the extent the CRCC enters into contracts for services, HUBs will be utilized in accordance with this goal.

**APPENDIX VII**

**AGENCY INFORMATION RESOURCES  
STRATEGIC PLAN**

**For the 2003-2007 PERIOD**

**By**

**CANADIAN RIVER COMPACT COMMISSION**

**Herman Settemeyer, Information Resources Manager**

**Canadian River Compact Commission**

**July 2, 2004**

**Herman Settemeyer,  
Information Resource Manager**

**Roger Cox  
Canadian River Compact Commissioner**

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## **INTRODUCTION EXECUTIVE SUMMARY**

The primary resource tools used by the Canadian River Compact Commission in the performance of their duties are telephone service, fax transmission service and personal computer use for word processing including some small processing of data. The Canadian River Compact Commission does not own any personal computers, printers, fax machine, or cellular phone. Use of this equipment is provided at no charge by the Commissioner.

It is anticipated that the CRCC will not need any additional support from Information Resources within the next five years.

The Canadian River Compact Commission consists of one commissioner appointed by the Governor of Texas to serve a six year term. The CRCC has budgeted a time salaried administrative staff.

Technical support to the CRCC is primarily provided by the Texas Commission on Environmental Quality.

### **PLANNING FACTORS AND ASSUMPTIONS**

The major application system includes the telephone, fax machine, and personal computers used for word and data processing provided by the commissioner at no charge. It is anticipated that few if any changes will be made to the current system within the next five years other than individual upgrading of the existing personal computer system and upgrading the existing software. It is not anticipated that any new software programs will need to be acquired or any of the upgrades will be at the expense of the CRCC.

The CRCC relies on the TCEQ for technical support and as such, technology available to the TCEQ will be used to support the CRCC. No special IT programs are maintained for the CRCC.

## **GOALS AND OBJECTIVES CANADIAN RIVER COMPACT COMMISSION**

**Agency Goal:** The Canadian River Compact Commission will ensure delivery of Texas' equitable share of quality water from the Canadian River and its tributaries as apportioned by the Canadian River Compact.

**IR Goal:** Provide telephone and fax transmission service for administering the Canadian River Compact. Expenses are absorbed by the Commissioner.

**IR Objective:** Continue to provide telephone and fax transmission service with appropriate additions to efficiently administer the Canadian River Compact.

**IR Strategy:** Re-evaluate telephone and fax transmission equipment and service when needed.

## **APPENDIX VIII CAPITAL PLANNING**

The CRCC has no plans for any capital projects in the next five years.